## A Culture of Care

People, animals and communication





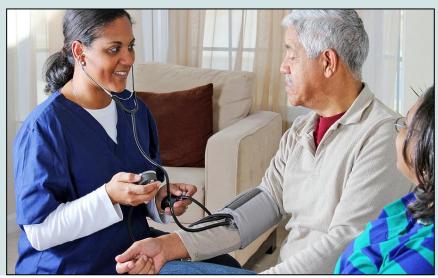


## Care-work in many sectors







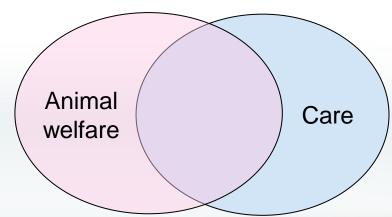


#### What is care?

- Lay understanding
- Caring for / caring about
- An absence of care is neglect
- Care is defined by outcomes



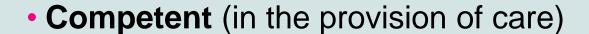
### Care & animal welfare

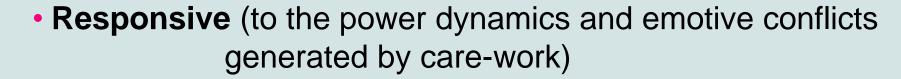




## A caring organisation is...

- Attentive (to the needs of others)
- Responsible (for their care)







#### What can we do?

 Attentiveness: communicate more and bridge the divide



Responsibility:
3Rs are essential to high quality science

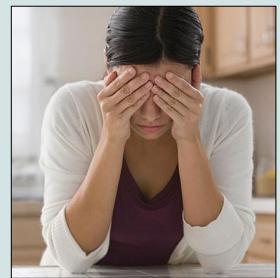


#### What can we do?

Competence:
 do we consistently deliver
 on outcomes?



 Responsiveness: are you supported with emotional aspects of animal work?



- Four focus groups (thank-you!)
- Six senior stakeholders (thank-you!)
- Social and ethical understanding of care
- This was NOT a survey
   Grounded theory method
  - » First focus group themes based on CoC barometer
  - » Outcomes informed second group
  - » Outcomes informed 3<sup>rd</sup> group
  - » Outcomes informed final group
- Stakeholder and lit research based on ideas explored in focus groups

A culture of care is one that recognises and values care-work, including emotional labour.

- A sociological and ethical framework for care
- An integrated approach to animal and staff well-being
- Care as an organisational value underpinning working practices



#### Limitations

- Not representative
- Focussed on academia
- Breadth rather than depth of organisations covered



## This work was supported by:

# wellcometrust









